## Form 990

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545 0047 2006

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

А	For	the 2006 calendar year, or tax year beginning 7/01 , 2006, and ending 6/30		, 2007	
В			nployer Id	lentification Number	
	XA	ddress change   IRS label   THE UNIVERSITY CORPORATION,	94-138	34645	
	XN	ame change or print SAN FRANCISCO STATE	elephone n	number	
	L	other return specific SAN FRANCISCO, CA 94132	15-33	38-7106	
	F		ccounting ethod:		Accrual
	A	mended return	2.2	specify) >	Jaccidai
	M <sub>A</sub>	pplication pending Section 501(c)(3) organizations and 4947(a)(1) nonexempt H and I are not applicable to	-		
		charitable trusts must attach a completed Schedule A			X No
2080		(Form 990 or 990-E2).			[2.1]
G	Web	site: WWW. FOUNDATION. SFSU. EDU			No
J	Orga	inization type (If 'No.' attach a list			
	(che	ck only one)	urn filed b	y an	
K	Chec	k here ► If the organization is not a 509(a)(3) supporting organization and its organization covered			X No
	gros	s receipts are normally <b>not</b> more than \$25,000. A return is not required, but if the nization chooses to file a return, be sure to file a complete return.	on Num	ber	
-	190	IWI Check P   III	the organi	zation is not require	ed
L	Gross			90, 990-EZ, or 990-P	F).
Pa	rt I	Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the inst	ruction	1S.)	
	1	Contributions, gifts, grants, and similar amounts received:			
	a	Contributions to donor advised funds	in e		
	b	Direct public support (not included on line 1a)	. 1 2		
		Indirect public support (not included on line 1a)	15.4		
		Government contributions (grants) (not included on line 1a).			
	е	Total (add lines 1 a through 1d) (cash \$ 3,534,475. noncash \$ 4,724,214.)	1 e	8,258,	689
	2	Program service revenue including government fees and contracts (from Part VII, line 93)	2	9,547,	
	3	Membership dues and assessments.		3,341,	020.
	4	Interest on savings and temporary cash investments		530	225.
	5	Dividends and interest from securities	5		
	_	Gross rents. 6a	5	1,070,	084.
		Less: rental expenses. 6b	-		
		Net rental income or (loss). Subtract line 6b from line 6a			
_	7	Other investment income (describe	-		
REVENUE	1	(A) Socurities (B) Other	) 7		
E	8a	Closs amount nom sales of assets other	-		
N		than inventory 30, 986, 295. 8a 66, 252, 854	THE THEFT		
E		Less: cost or other basis and sales expenses 30, 270, 273. 8b 66, 252, 854	· [		
		Gain or (loss) (attach schedule)STATEMENT. 1. 716, 022. 8c	to vilsa		
	a	Net gain or (loss). Combine line 8c, columns (A) and (B).	8 d	716,	022.
	9	Special events and activities (attach schedule). If any amount is from gaming, check here	-13		
	а	Gross revenue (not including \$ of contributions	1 1		
	h	reported on line 1b)	4		
			ન ૣ	1 000	E 0 1
		Net income or (loss) from special events. Subtract line 9b from line 9a	2 9c	4,900,	501.
		Gross sales of inventory, less returns and allowances	4		
		Less: cost of goods sold			
	12.5	Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a	10 c		
	11	Other revenue (from Part VII, line 103)	11		
	12	Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	12	25,032,	
E	13	Program services (from line 44, column (B))	13	13,661,	675.
è	14	Management and general (from line 44, column (C))	14	2,533,	792.
N	15	Fundraising (from line 44, column (D))	15		
EXPEXSES	16	Payments to affiliates (attach schedule)	16		
5	17	Total expenses. Add lines 16 and 44, column (A)	17	16,195,	467.
A	18	Excess or (deficit) for the year. Subtract line 17 from line 12.	18	8,836,	
N S E T	19	Net assets or fund balances at beginning of year (from line 73, column (A))	19	39,632,	
	20	Other changes in net assets or fund balances (attach explanation) SEE .STATEMENT . 3	20	2,510,	
	21	Net assets or fund balances at end of year. Combine lines 18, 19, and 20	21	50,980,	
-					

Part II Statement of Functional Expenses All organizations must complete column (A). Columns (B). (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

į.	o not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	( <b>B)</b> Program services	(C) Management and general	(D) Fundraising
22 a	Grants paid from donor advised					
	funds (áttach sch) (cash \$					
	non-cash \$					
	If this amount includes					
001	foreign grants, check here	22 a				
221	Other grants and allocations (att sch) $\overline{\text{SEE}}$ STM (cash \$ 1121184.	4				
	non-cash \$					
	If this amount includes					
	foreign grants, check here	22 b	1,121,184.	1,121,184.		
23	Specific assistance to individuals	02				
	(attach schedule)	23				
24	Benefits paid to or for members (attach schedule)	24				
25 2	Compensation of current officers,					
	directors, key employees, etc listed in	0.5	164 000	147 670	16 400	^
	Part V-A (atlach sch). SEE .STMT . 5	25 a	164,080.	147,672.	16,408.	0.
ŧ	Compensation of former officers, directors, key employees, etc listed in					
_	Part V-B (atlach sch).	25 b	0.	0.	0.	0.
,	: Compensation and other distributions, not included above, to disqualified persons (as					
	defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)			1		
	(attach schedule)	25 с	0.	0.	0.	0.
26	Salaries and wages of employees not					
	included on lines 25a, b, and c	26	2,481,272.	2,046,842.	434,430.	
27	Pension plan contributions not included on lines 25a, b, and c	27				
		27				
28	Employee benefits not included on lines 25a - 27.	28	920,463.	722,885.	197,578.	
29	Payroll taxes	29	<u> </u>	7227000.	1777576.	
	Professional fundraising fees	30			· · · · · · · · · · · · · · · · · · ·	
	Accounting fees.	31	525,719.		525,719.	
32	Legal fees	32	42,622.	22,895.	19,727.	
33	Supplies	33	183,965.	38,507.	145,458.	
34	Telephone	34	30,306.	19,532.	10,774.	
	Postage and shipping	35	11,742.	8,695.	3,047.	
	Occupancy	36	257,290.	245,738.	11,552.	
	Equipment rental and maintenance.	37	13,566. 65,775.	12,066.	1,500.	
38 39	Printing and publications	38 39	303,514.	65,775. 298,941.	4 572	
40	Conferences, conventions, and meetings	40	34,093.	8,674.	4,573. 25,419.	
		41	3,398,987.	3,398,987.	23,419.	
42	Interest Depreciation, depletion, etc (attach schedule)	42	2,768,553.	2,768,553.		
43	Other expenses not covered above (itemize):	7.2		2,700,000.		
	SEE STATEMENT 6	43 a	3,872,336.	2,734,729.	1,137,607.	
ŀ	)	43 b				
C		43 c				
C		43 d				
e	· · · · · · · · · · · · · · · · · · ·	43 e				
f		43 f				
ć		43 g				
	Total functional expenses. Add lines 22a through 43g. (Organizations completing columns (B) - (D), carry these totals to lines 13 - 15)	44	16,195,467.	13,661,675.	2,533,792.	0.
	t Costs. Check.   if you are following					
	any joint costs from a combined education					
	es,' enter (i) the aggregate amount of these				nount allocated to Progr	
\$ to Fi	; (iii) the amount all	ocated	но манауетненк апи дег	icial Ş	; and (iv) the	amount allocated
	<u> </u>					

## Form 990 (2006) THE UNIVERSITY CORPORATION, Part III Statement of Program Service Accomplishments

For	rm 990 is :	availab	le for put	olic inspec	ction and	, for some	peopl	e, serves a	as the pr	rimary or s	sole sou	rce of info	rmation a	bout a partic	cular
org	ganization.	. How t	he public	perceives	s an orga	nization ir	i such	cases may	be dete	ermined b	y the info	ormation i	presented	on its return	i. Therefore.
ple	ease make	sure th	ne return	is comple	ete and a	ccurate ar	nd fully	describes	, in Part	III, the or	rganizati	on's proar	ams and	accomplishing	ients.

		,		0 0 0
What is the organization's prinal organizations must describ the organizations must describ the organizations issued at the organizations and 4947(a)(1) nonex	mary exempt purpose? SE  be their exempt purpose achieved, etc. Discuss achievements the empt charitable trusts must als	E STATEMENT 7 ements in a clear and concise manner. State at are not measurable. (Section 501(c)(3) and (4) on the amount of grants and allocations	the number of organ-	Program Service Expenses (Required for 501(c)(3) and (4) organizations and 4947(a)(1) (rusts, but optional for others.)
a PROMOTE AND ASS ADMINISTRATIONS	IST SAN FRANCISCO S OF EDUCATIONAL PRO	TATE UNIVERSITY THROUGH THE JECTS, UNIVERSITY RESEARCH A Y OUTREACH PROGRAMS.		optional to divers.)
(Grants and allocations	\$	) If this amount includes foreign grants, check to TUDENTS, FACULTY AND STAFF.		6,449,980.
_		) If this amount includes foreign grants, check h		7,211,695.
(Grants and allocations		) If this amount includes foreign grants, check h	nere.	
d				
		) If this amount includes foreign grants, check h		
(Grants and allocations		) If this amount includes foreign grants, check to 44, column (B), Program services)		13,661,675.
i i viai vi rivytaili setvic	e ryhenaea fanonin ednyi illig	, column (D), frigiam Scivices)		13,001,073.

BAA

Form 990 (2006)

Part IV | Balance Sheets (See the instructions.) Note: Where required, attached schedules and amounts within the description (A) column should be for end-of-year amounts only. Beginning of year End of year 196,179 Cash - non-interest-bearing 3,432,686. 45 Savings and temporary cash investments. 271,715. 1,745,594. 46 47 a 47 a Accounts receivable..... 834,924. **b** Less: allowance for doubtful accounts.... 47 b 1,322,375. 47 c 834,924. 48a Pledges receivable..... 48 a 1,500,238. b Less: allowance for doubtful accounts ..... 48 b 2,045,483 48 c 1,500,238. 49 50 a Receivables from current and former officers, directors, trustees, and key employees (attach schedule). . . 50 a b Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule) 50 b 51 a Other notes and loans receivable 51 a 51 c 52 Inventories for sale or use..... 52 53 Prepaid expenses and deferred charges..... 128,636 53 44,489. 35,751,532 54a Investments – publicly-traded securities....STMT..8.... ► Cost 45,057,935. 54 a b Investments — other securities (attach sch). . STMT. .9. . ► Cost 1,385,437 54b 753,826. 55 a Investments - land, buildings, & equipment: basis. . | 55 a b Less: accumulated depreciation 55 b (attach schedule) ...... 550 56 57a Land, buildings, and equipment: basis..... 57 a 5,299,785. 57b 2,331,253 71, 187, 447 57 c 2,968,532. Other assets, including program-related investments 18, 251, 153 (describe > 58 130,539,957 Total assets (must equal line 74). Add lines 45 through 58..... 59 56,338,224. 2,941,038. Accounts payable and accrued expenses ..... 60 60 1,100,268. 61 61 62 2,672,974. 62 4,257,861. Loans from officers, directors, trustees, and key employees (attach schedule)..... 63 64a Tax-exempt bond liabilities (attach schedule)..... 81,857,500 64 a b Mortgages and other notes payable (attach schedule). 3,401,787. 64 b Other liabilities (describe ►..\_\_\_\_). 34,412 65 Total liabilities. Add lines 60 through 65. 90,907,711. 66 5,358,129. Organizations that follow SFAS 117, check here > X and complete lines 67 through 69 and lines 73 and 74. 2,062,907 Unrestricted ..... 67 5,693,634. 68 Temporarily restricted..... 23,940,118 68 19,120,463. Permanently restricted ..... 13,629,221 26, 165, 998. 69 Organizations that do not follow SFAS 117, check here 

and complete lines 70 through 74. Capital stock, trust principal, or current funds..... 70 Paid-in or capital surplus, or land, building, and equipment fund ..... 71 71 72 Retained earnings, endowment, accumulated income, or other funds..... 72 Total net assets or fund balances. Add lines 67 through 69 or lines 70 through 39,632,246 72. (Column (A) must equal line 19 and column (B) must equal line 21)...... 73 50,980,095. 74 Total liabilities and net assets/fund balances. Add lines 66 and 73..... 130,539,957 74 56,338,224.

P	art IV-A Reconciliation of Revenuinstructions.)	ue per Audited Financia	Statements with	Revenue per Ret	urn	(See the
a b	Total revenue, gains, and other support Amounts included on line a but not on		ents		a	27,913,519
D	ALL IN THE RESERVE TO		اما	0 001 170		
	<del>-</del>			2,881,178.		
	2Donated services and use of facilities					
	3Recoveries of prior year grants					
	4Other (specify):					
	Add lines b1 through b4				ь	2 001 170
С	Subtract fine <b>b</b> from line <b>a</b> .				C	2,881,178
ď	Amounts included on Part I, line 12, bu				윽	25,032,341
u			اددا	1	. ]	
	1 Investment expenses not included on P					
	2Other (specify):			1		
	Add lines d1 and d2				d	25 022 241
e D	Total revenue (Part I, line 12). Add line	s c and d	al Ctatamanta milit		e	25,032,341
r	art IV-B   Reconciliation of Expens	ses per Auditeu Financi	ai Statements with	Expenses per R	etu	<u>rn</u>
_	Talef	6				15 005 004
a L	Total expenses and losses per audited		• • • • • • • • • • • • • • • • • • • •	··· ··· · · · · · · · · · · · · · · ·	a	15,825,264
b	Amounts included on line a but not on l		1 1			
	1Donated services and use of facilities					
	2Prior year adjustments reported on Par			-370,203.		
	3Losses reported on Part I, line 20					
	4Other (specify):					
	Add fines b1 through b4			P**	b	-370,203
C	Subtract line <b>b</b> from line <b>a</b>				<u>c</u>	16,195,467
d	Amounts included on Part I, line 17, bu		1 1	Į		
	1 Investment expenses not included on P					
	2Other (specify):					
	Add lines d1 and d2				d	
e	Total expenses (Part I, line 17). Add lin	nes <b>c</b> and <b>d</b>		<u></u>	e	16,195,467
Pi	Current Officers, Directo or key employee at any time du	rs, Trustees, and Key E uring the year even if they we	mployees (List each re not compensated.) (	person who was an See the instructions.,	offic	cer, director, trustee,
	(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plan	t	(E) Expense account and other allowances
SE	E STATEMENT 11		135,997.	28,083	,	0
<u> </u>	DIMIEMBRI II		133,331.	20,000	<del>'  </del>	<u></u>
	·	†				
		-				
		•				
_					+	
	·	1				
	~ ~ ~ ~	1				
					_	

Form 990 (2006) THE UNIVERSITY CORPOR			94-138464	45	·	age (
Part V-A Current Officers, Directors, Tru 75 a Enter the total number of efficers, directors, and trustees i	istees, and Ney Er	nployees (continue	rd)		Yes	No
b Are any officers, directors, trustees, or key en						
Insted in Schedule A. Part I, or highest compe A, Part II-A or II-B, related to each other throudentifies the individuals and explains the rela	nsaled professional an inh family or business	d other independent co	ntractore lictor in Coboduli	es e <b>75 b</b>		Х
c Do any officers, directors, trustees, or key em listed in Schedule A. Part I, or highest compe A. Part II-A or II-B, receive compensation fror to the organization? See the instructions for the	neatad profaceional an	d other independent co.	atroptoro totod in Cabidid.	. 1 1		
If 'Yes,' attach a statement that includes the in	nformation described in	the instructions SE	E STATEMENT 12		Х	<del> </del>
d Does the organization have a written conflict of				75 d	x	
Part V-B Former Officers, Directors, Tru Benefits (If any former officer, direct during the year, list that person below the instructions.)	stees, and Key En	ployees That Reci	eived Compensation	or Othe	er bolow	) e
(A) Name and address	<b>(B)</b> Loans and Advances	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans	(E) Ex account a allowa	and oth	
NONE			compensation plans			
				·		····
		And Andrews				
				<del></del>		<del></del>
Part VI Other Information (See the insti	ructions.)				Yes	No
76 Did the organization make a change in its activation	vities or methods of co	nducting activities?			X.45	di a
if 'Yes,' attach a detailed statement of each ch	nange					Χ
77 Were any changes made in the organizing or o		ut not reported to the If	RS?	. 77		Χ
If 'Yes,' attach a conformed copy of the chang						
78 a Did the organization have unrelated business of					N./.	
b If 'Yes.' has it filed a tax return on Form 990-T	for this year?			. 78b	N/	A
79 Was there a liquidation, dissolution, terminatio year? If 'Yes,' attach a statement	n, or substantial contra	action during the		<u> </u>		Х
80 a is the organization related (other than by asso membership, governing bodies, trustees, office	ers, etc. to any other ex	xempt or nonexempt or	ganization?	80 a	Χ	
b If 'Yes,' enter the name of the organization ►				, ij, ij.	7.5	
81 a Enter direct and indirect political expenditures.		neck whether it is X expons.)		5.00	***************************************	
b Did the organization file Form 1120-POL for th	ıs year?	• • • • • • • • • • • • • • • • • • •		81 b		Х
BAA		.","		Form 9	agn /c	2006\

Form **990** (2006)

the year?	89 a		Х
List the states with which a copy of this return is filed ► <u>CA</u>			
Number of employees employed in the pay period that includes March 12, 2006 (See instructions.)	1 i	ı	87
The books are in care of ► LARRY J. WARE, COO/CFO Telephone number ► 415-338-25  Located at ► 1600 HOLLOWAY AVENUE ADM 350, SAN FRANCISCO CA ZIP + 4 ► 9413	99		
At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91 h	Yes	No Y
If 'Yes,' enter the name of the foreign country.	7,0	90b 87	
See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	3.54 3.42		5 9765 1453
	Form	990 (	(2006

BAA

Form 990 (	2006) THE UNIVERSITY COR	PORATION,			94-1384	645 Page 8
Part VI	Other Information (continue	rd)				Yes No
	ly time during the calendar year, did		maintain an office	e outside of the Uni	ited States?	
If 'Ye	s,' enter the name of the foreign countr	y •				
92 Secti	on 4947(a)(1) nonexempt charitable	trusts filing Form	990 in lieu of Fo	rm 1041 - Check h	ere	N/A -
and e	enter the amount of tax-exempt inter	est received or ac	crued during the	tax year	▶ 92	N/A
Part VII	Analysis of Income-Produc	ng Activities (	See the instru	uctions.)		
,		Unrelated bus		··· <del>/</del>	ion 512, 513, or 514	
Note: Ente otherwise i	r gross amounts unless ndicated.	(A) Business code	<b>(B)</b> Amount	(C) Exclusion code	(D) Amount	(E) Related or exempt function income
<b>93</b> Pro	gram service revenue:					
a PR	OGRAM SERVICES					3,601,418.
b ST	UDENT HOUSING REVEN					5,946,402.
С						
e						
f Med	dicare/Medicaid payments					
g Fees	& contracts from government agencies					
	mbership dues and assessments					
95 Inter	est on savings & temporary cash invmnts			14	539,225.	
<b>96</b> Divi	idends & interest from securities			14	1,070,084.	
97 Net	rental income or (loss) from real estate:					
a deb	t-financed property		····			
<b>b</b> not	debt-financed property					
98 Net	rental income or (loss) from pers prop					
99 Oth	er investment income					
100 Gai	n or (loss) from sales of assets					
oth	er than inventory			18	716,022.	
<b>101</b> Net	income or (loss) from special events			1	4,900,501.	
102 Gros	s profit or (loss) from sales of inventory					
103 Oth	er revenue: a					*
b						<u>, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>
С						
d						
e						
104 Subt	otal (add columns (B), (D), and (E))				7,225,832.	9,547,820.
105 Tot	al (add line 104, columns (B), (D), a	nd (E))				16,773,652.
	105 plus line 1e, Part I, should equa					
Part VIII	Relationship of Activities to	the Accompli	shment of Ex	empt Purposes	(See the instruct	ions.)
Line No.	Explain how each activity for which	income is reporte	d in column (E)	of Part VII contribu	ted importantly to the	accomplishment
	of the organization's exempt purpo	ses (other than by	providing funds	for such purposes)	·	
	SEE STATEMENT 13					
				·		
Part IX	Information Regarding Taxa	ble Subsidiari	es and Disreg	jarded Entities	(See the instructi	ons.)
	(A)	(B)	(C	)	(D)	(E)
	address, and EIN of corporation,	Percentage of	Nature of	activities	Total	End-of-year
	nership, or disregarded entity	ownership interest			income	assels
N/A		%				
		%				
		0,0				
Company of the Company		8				
	Information Regarding Tran					
<b>b</b> Did th	organization, during the year, receive any fun- ne organization, during the year, pay	premiums, directl	y or indirectly, or			Yes X No
Note: /	f 'Yes' to <b>(b),</b> file Form 8870 <b>and</b> For	m 4720 (see instru	ictions).			
BAA					TEEA0108L 04/04/07	Form <b>990</b> (2006)

Par	t XI	Information Regarding Transfers To an organization is a controlling organization	nd From Controlled En In as defined in section	ntities. Com	plete only if the	9		
							Yes	No
106	Did 'Yes	the reporting organization make any transfers to a s,' complete the schedule below for each controlled	controlled entity as defined entity	ed in section 51	2(b)(13) of the Co	de? If		Х
		(A) Name, address, of each controlled entity	(B) Employer Identification Number	Desc	(C) ription of ansfer	(I Amount c	D) of tran	sfer
а								
b								
С								
		Totals						
***************************************				L			Yes	No
107	Did 'Yes	the reporting organization receive any transfers fr s,' complete the schedule below for each controlled	om a controlled entity as d		on 512(b)(13) of th	e Code? If		Х
	(A) Name, address, of each controlled entity		(B) Employer Identification Number	Desci tra	(C) Description of transfer		D) of trans	sfer
a					9			
b								19-03
С								
		Totals						
108	Did ann	the organization have a binding written contract in uities described in question 107 above?	effect on August 17, 2006	, covering the i	nterest, rents, roy	alties, and	Yes	No X
Plea Sign Here		Under penalties of perjury, I declare that I have examined this returne, correct, and complete. Declaration of preparer (other than off Signature of officer  LARRY J. WARE, COO, CFO Type or print name and title.	rn, including accompanying schedul icer) is based on all information of w	es and statements, Juich preparer has a	and to the best of my knowledge.  5/14/0		lief, it is	
Paid Pre-		signature Rudhusay		NY 1 3 200%		reparer's SSN o eneral Instruction I/A	r PTIN (	See
pare Use Only						5378		
BAA						the same of the sa	990 (	-

#### SCHEDULE A (Form 990 or 990-EZ)

## Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

 ${\bf Supplementary\,Information-\,\,(See\,separate\,instructions.)}$ 

2006

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► MUST be completed by the above organizations and attached to their Form 990 or 990-EZ.

THE UNIVERSITY CORPO	RATION,		Employer identification	number
SAN FRANCISCO STATE			94-1384645	
Part I Compensation of the Five Hig	hest Paid Employees Oth	ner Than Officers	, Directors, an	d Trustees
(See instructions. List each on	ie. If there are none, ente	r 'None.')		
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account and other allowances
SEE STATEMENT 14				
		385,272.	177,304.	0.
***************************************				
			74T0-F-11-11-	<u> </u>
Total number of other employees paid				
over \$50,000. ►  Part II — A   Compensation of the Five Hig	· · · · · · · · · · · · · · · · · · ·			· · · · · · · · · · · · · · · · · · ·
Part II — A   Compensation of the Five Hig (See instructions. List each on	nest Paid independent C	ontractors for Pr	otessional Ser	Vices
(OCC III SII UCITOTIS: LIST CACIT OF	e (whether marviadas or	T there are	e none, enter	T
(a) Name and address of each independent contra	actor paid more than \$50,000	<b>(b)</b> Type (	of service	(c) Compensation
SEE STATEMENT 15	· · · · · · · · · · · · · · · · · · ·			
		1		857,541.
		1		
· · · · · · · · · · · · · · · · · · ·				
		4		
			<del> </del>	<u> </u>
Total number of others receiving over	,			
50,000 for professional services		0	han Camilana	<u> </u>
Part II — B Compensation of the Five Hig (List each contractor who perfo	mest raid independent Commed services other than	ontractors for Ot	ner Services	individuals or
firms. If there are none, enter	'None.' See instructions.)	professional ser	vices, wrictie	iiluiviuuais oi
		T	<u> </u>	
(a) Name and address of each independent contra	actor paid more than \$50,000	<b>(b)</b> Type o	of service	(c) Compensation
SFSU CASHIER'S OFFICER				
1600 HOLLOWAY AVENUE SAN FRANCISC	O, CA 94132	SUB-CONTRACT	SERVICE	80,010.
		_		
		4		
	,	1		
		4		
Fotal number of other contractors receiving	ſ			

Pa	Itt III Statements About Activities (See instructions.)		Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If 'Yes,' enter the total expenses paid			
	or incurred in connection with the lobbying activities \\$ 7,625.			
		1	Х	
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking 'Yes' must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities.			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is 'Yes,' attach a detailed statement explaining the transactions.)			
i	a Sale, exchange, or leasing of property?	2a		Х
ı	b Lending of money or other extension of credit?	2b		X
	c Furnishing of goods, services, or facilities?	2 c		Х
•	SEE FORM 990, PART V	20		
		2 d	x	
	ar symbol of composition (or paymon or composition or composition or composition)			
,	e Transfer of any part of its income or assets?	2 e		X
3	a Did the organization make grants for scholarships, fellowships, student loans, etc? (If 'Yes,' attach an explanation of how the organization determines that recipients qualify to receive payments.)	3 a	Х	
ŀ	<b>b</b> Did the organization have a section 403(b) annuity plan for its employees?	3 b		X
•	c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' attach a detailed statement.	3 c		X
	d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		X
4	a Did the organization maintain any donor advised funds? If 'Yes,' complete lines 4b through 4g. If 'No,' complete lines 4f and 4g	4a		X
١	<b>b</b> Did the organization make any taxable distributions under section 4966?	4b	N	<u>'A</u>
	C Did the organization make a distribution to a donor, donor advisor, or related person?	4c	N	A
	d Enter the total number of donor advised funds owned at the end of the tax year			N/A
,	e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year			N/A
١	f Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts.			0
•	g Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year •			0.

Part	Reason for Non-Private	Foundation Status (	See instructions.)			
Lcerti	fy that the organization is not a private	e foundation because it is:	(Please check only ONE ap	opticable box.)		
5	A church, convention of churches.	or association of churches	. Section 170(b)(1)(A)(i)			
6	A school. Section 170(b)(1)(A)(II).	(Also complete Part V.)				
7	A hospital or a cooperative hospital	ał service organization. Sec	ction 170(b)(1)(A)(iii).			
8	A federal, state, or local governme	ent or governmental unit. S	ection 170(b)(1)(A)(v).			
9	A medical research organization o		a hospitat, Section 170(b)		er the hospi	tal's name, city,
10	X An organization operated for the beautiful (Also complete the Support Scheo	nenefit of a college or unive	ersity owned or operated by	a governmen	tal unit. Sec	tion 170(b)(1)(A)(iv)
11 a	An organization that normally rece Section 170(b)(1)(A)(vi). (Also con	eives a substantial part of it inplete the <b>Support Sched</b> u	is support from a governme ile in Part IV-A.)	ental unit or fro	om the gene	ral public.
11 b	A community trust. Section 170(b)	(1)(A)(vi). (Also complete t	he <b>Support Schedule</b> in Pa	art IV-A.)		
12	An organization that normally rece from activities related to its charita from gross investment income and organization after June 30, 1975. S	able etc functions – subje	ct to certain exceptions, ar	nd <b>(2)</b> no more	than 33-1/3	% of its support
13	An organization that is not control requirements of section 509(a)(3).	led by any disqualified pers	sons (other than foundation	managers) ar	nd otherwise	
	Type I Type II	Type III-Function	onally Integrated	Type III-O	ther	
	Provide th	e following information ab	out the supported organiz	ations. (See in	nstructions.)	
	(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	the suppo organizat govern docume	listed in orting ion's ing	(e) Amount of support
				Yes	No	
						· · · · · · · · · · · · · · · · · · ·
Total.					<b>&gt;</b>	0.
14	An organization organized and ope	erated to test for public safe	ety, Section 509(a)(4), (Se	e instructions )	<b>)</b>	
BAA						990 or 990-EZ) 2006

Page 4 Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting. Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting. Calendar year (or fiscal year (c) 2003 beginning in) Total Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.) 5,452,902. 6,267,382. 3,109,832. 6,029,486. 20,859,602. 16 Membership fees received.... Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's 13,675,626. 21,059,591. charitable, etc. purpose . . . 17,556,166. 17,528,857 69,820,240. Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organ-1,844,422. 2,264,544. 1,313,878 ization after June 30, 1975 ... 863,692 6,286,536. Net income from unrelated business activities not included in line 18. 0. Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf. 0. The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge. 0. Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets..... 0. Total of lines 15 through 22 . . . . 21,393,072. 29, 171, 395. 21,979,876. 24,422,035. 96,966,378. 7,717,446. 4,423,710. 6,893,178 Line 23 minus line 17 . . . . . . . . 8,111,804. 27,146,138. 213,931. 291,714. 219,799. 244,220 25 Enter 1% of line 23...... Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24..... 26 a 542,923. b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts 26 b 9,872,436. c Total support for section 509(a)(1) test: Enter line 24, column (e)..... 26 c 27,146,138. d Add: Amounts from column (e) for lines: 26 d 16, 158, 972. e Public support (line 26c minus line 26d total) 26 e 10,987,166. f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) 261 Organizations described on line 12: N/A
a For amounts included in lines 15, 16, and 17 that were received from a 'disqualified person,' prepare a list for your records to show the name of, and total amounts received in each year from, each 'disqualified person.' Do not file this list with your return. Enter the sum of such amounts for each year: \_\_\_\_(2004) \_\_\_\_(2003) \_\_\_\_(2002) \_\_\_ bFor any amount included in line 17 that was received from each person (other than 'disqualified persons'), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2005) \_\_\_\_ (2004) \_\_\_ (2003) \_\_\_ (2002) \_\_\_ c Add: Amounts from column (e) for lines: 15 d Add: Line 27a total . . . . and line 27b total..... 27 d e Public support (line 27c total minus line 27d total) ..... 27 e f Total support for section 509(a)(2) test: Enter amount from line 23, column (e) ... > 27f g Public support percentage (line 27e (numerator) divided by line 27f (denominator)).....

Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)).

Par	t V Private School Questionnaire (See Instructions.)  (To be completed ONLY by schools that checked the box on line 6 in Part IV)	N/A		
	(10 to to the total of the tota	147 11	Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves?	31		
	If 'Yes,' please describe; if 'No,' please explain. (If you need more space, attach a separate statement.)			
	Does the organization maintain the following:  a Records indicating the racial composition of the student body, faculty, and administrative staff?			
	b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?			
	c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32 c		
	d Copies of all material used by the organization or on its behalf to solicit contributions?	32 d		
33	If you answered 'No' to any of the above, please explain. (If you need more space, attach a separate statement.)  Does the organization discriminate by race in any way with respect to:			
	a Students' rights or privileges?	33 a		
	b Admissions policies?	33 b	·	
	c Employment of faculty or administrative staff?	33 c		
	d Scholarships or other financial assistance?	33 d		
	e Educational policies?	33 e		
	f Use of facilities?	331		
	g Athletic programs?	33 g		
	h Other extracurricular activities?	33 h		
	If you answered 'Yes' to any of the above, please explain. (If you need more space, attach a separate statement.)			
34	a Does the organization receive any financial aid or assistance from a governmental agency?	34 a		
	b Has the organization's right to such aid ever been revoked or suspended?	34 b	-রক্ম <u>ক</u> রে	graph of the second
35	If you answered 'Yes' to either 34a or b, please explain using an attached statement.  Does the organization certify that it has complied with the applicable requirements of			
	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev Proc 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If 'No,' attach an explanation.	35		

Schedule A (Form 990 or 990-EZ) 2006

## Part VI-A Lobbying Expenditures by Electing Public Charities (See instructions.) (To be completed ONLY by an eligible organization that filed Form 5768)

Che	ick - a if the organization belongs to an affiliated group. Check - b if you	check	ed 'a' and 'limited contr	of provisions apply.
	Limits on Lobbying Expenditures  (The term 'expenditures' means amounts paid or incurred.)		<b>(a)</b> Affiliated group totals	(b) To be completed for all electing organizations
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36		
37	Total lobbying expenditures to influence a legislative body (direct lobbying).	37		
38	Total lobbying expenditures (add lines 36 and 37).	38	0.	0.
39	Other exempt purpose expenditures	39		
40	Total exempt purpose expenditures (add lines 38 and 39)	40	0.	0.
41	Lobbying nontaxable amount. Enter the amount from the following table -			
	If the amount on line 40 is — The lobbying nontaxable amount is —			
	Not over \$500,000			
	Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000	41		
	Over \$1,500,000 but not over \$17,000,000 \$225,000 ptus 5% of the excess over \$1,500,000			
	Over \$17,000,000. \$1,000,000.			
42	Grassroots nontaxable amount (enter 25% of line 41)	42	0.	0.
43	Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36	43	0.	0.
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44	0.	0.
	Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.	1.0		

4 -Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the instructions for lines 45 through 50.)

			Lobbying Expen	ditures During 4 -Year	Averaging Period	
	Calendar year (or fiscal year beginning in) ►	<b>(a)</b> 2006	<b>(b)</b> 2005	(c) 2004	(d) 2003	<b>(e)</b> Total
45	Lobbying nontaxable amount					0.
46	Lobbying ceiling amount (150% of line 45(e))			17.00		0.
47	Total lobbying expenditures					0.
48	Grassroots non- taxable amount					0.
49	Grassroots ceiling amount (150% of line 48(e))					0.
50	Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities
(For reporting only by organizations that did not complete Part VI-A) (See instructions.)

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:	Yes	No	Amount
a Volunteers		Х	
b Paid staff or management (Include compensation in expenses reported on lines c through h.)		Х	但是是是實際學者
c Media advertisements		Х	
d Mailings to members, legislators, or the public		Х	
e Publications, or published or broadcast statements.		X	
f Grants to other organizations for lobbying purposes	X		7,625.
g Direct contact with legislators, their staffs, government officials, or a legislative body		Х	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means		X	
i Total lobbying expenditures (add lines c through h.)			7,625.
If 'Yes' to any of the above, also attach a statement giving a detailed description of the lobbying activities.	SE	E S	TATEMENT 19

## Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See instructions)

				wing with any other organization describ lating to political organizations?	ed in secti		1
		_	to a noncharitable exempt organiza	ation of:		Yes	No
					51 a (i)		X
					a (ii)		X
	transactions:						
* * *	ū		oncharitable exempt organization		b (i)		X
			able exempt organization	***	b (ii)		X
` '	ental of facilities, equipm		r assets		b (iii)		Х
(iv)Re	eimbursement arrangeme	ents.			b (iv)		X
(v)Lo	oans or loan guarantees				b (v)		X
(vi)Pe	erformance of services or	r membersh	up or fundraising solicitations		b (vi)		Х
					С		Χ
<b>d</b> If the the go any tr	answer to any of the abo lods, other assets, or ser ansaction or sharing arra	ive is 'Yes,' vices given ingement, sl	complete the following schedule. On the reporting organization. If the how in column (d) the value of the	Column (b) should always show the fair re e organization received less than fair ma goods, other assets, or services receive	narket val arket value d:	ue of	
(a) Line no.	<b>(b)</b> Amount involved		(c) noncharitable exempt organization	(d)			ts
N/A							
·····							
					·		
	organization directly or a bed in section 501(c) of t s,' complete the following	•	iliated with, or related to, one or m ther than section 501(c)(3)) or in se	ore tax-exempt organizations ection 527?	►  Ye	s X	No
	(a)		(b)	(c)			
	Name of organization		Type of organization	Description of relation	nship		
N/A							-
							,
	**************************************						
						-	
					hr.		
, <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>							
			I	1			

# Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of organization

## **Schedule of Contributors**

2006

OMB No 1545-0047

Supplementary Information for line 1 of Form 990, 990-EZ and 990-PF (see instructions) THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE Employer identification number

SAN FRANCI	94-1384645					
Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	$\overline{X}$ 501(c)( $\overline{3}$ ) (enter number) orga	anization				
		ust not treated as a private foundation				
	527 political organization	,				
Form 990-PF	501(c)(3) exempt private foundation	n				
	4947(a)(1) nonexempt charitable tru					
501(c)(3) taxable private foundation						
Check if your organization is covered by boxes for both the General Rule and	the General Rule or a Special Rule. (Note: Only a section to a Special Rule — see instructions.)	501(c)(7). (8). or (10) organization can check				
General Rule –  For organizations filing Form 99i contributor. (Complete Parts I are	), 990-EZ, or 990-PF that received, during the year, ad II.)	, \$5,000 or more (in money or property) from any one				
Special Rules –						
X For a section 501(c)(3) organiza 509(a)(1)/170(b)(1)(A)(vi) and re amount on line 1 of these forms	ceived from any one confinition during the year a	33-1/3% support test of the regulations under sections contribution of the greater of \$5,000 or 2% of the				
aggregate contributions or beque	For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. (Complete Parts I, II, and III.)					
\$1,000. (If this box is checked, a	For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use <i>exclusively</i> for religious, charitable, etc, purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc, purpose. Do not complete any of the Parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively					
	utions of \$5,000 or more during the year.)					
>>0-rr) out they <b>must</b> check the bo	covered by the General Rule and/or the Special Rul x in the heading of their Form 990, Form 990-EZ, or Schedule B (Form 990, 990-EZ, or 990-PE)	les do not file Schedule B (Form 990, 990-EZ, or r on line 2 of their Form 990-PF, to certify that they do				

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990, Form 990-EZ, and Form 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2006)

(b)
Description of noncash property given

		  \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

BAA

(a) No. from Part I

Schedule B (Form 990, 990-EZ, or 990-PF) (2006)

(d) Date received

(c) FMV (or estimate) (see instructions)

Schedule E	3 (Form 990, 990-EZ, or 990-PF) (2006)		Page 1	of 1 of Part III				
Name of organ				Employer identification number				
	VERSITY CORPORATION,			94-1384645				
Part III	Exclusively religious, charitable, eleganizations aggregating more th	tc, individual contributions t an \$1,000 for the year (Comp	to section 501(c)	(7), (8), or (10) (a) and the following line entry )				
	• • • • •			(e) and the following time entry.)				
	For organizations completing Part III, enter contributions of \$1,000 or less for the year.	total of <i>exclusively</i> religious, charit (Enter this information once — see	able, etc. instructions.)	►\$ N/A				
(a)	(b)	(c)		(d)				
No. from Part I	Purpose of gift	Use of gift	Desc	cription of how gift is held				
raiti	N/A							
		(a)	<u> </u>					
		(e) Transfer of gift						
	Transferee's name, address	Relationship of	transferor to transferee					
(a)	(b)	(c)		(d)				
No. from Part I	Purpose of gift	Use of gift	Desc	cription of how gift is held				
T GITT								
				ه ۱۰۰ سبب سبب عبد عبد عبد عبد عبد عبد عبد عبد عبد ع				
		(e)						
		Transfer of gift						
	Transferce's name, addres	s, and ZIP + 4	Relationship of	transferor to transferee				
				<del></del>				
(a)	(b)	(c)		(d)				
No. from Part I	Purpose of gift	Use of gift	Des	cription of how gift is held				
	(e)							
	Transferee's name, addres	Transfer of gift						
	transferor to transferee							
	L							
	<u> </u>							
(a)	(b)	(c)		(d)				
No. from Part I	Purpose of gift	Use of gift	Des	cription of how gift is held				
		(e)	<u> </u>					
		Transfer of gift						

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

## **FEDERAL STATEMENTS**

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 1 94-1384645

FORM 990, PART I, LINE 8 NET GAIN (LOSS) FROM NO	NINVENTORY SALES	
PUBLICLY TRADED SECURI	MES	
GROSS SALES PRICE: COST OR OTHER BASIS:	30,986,295. 30,270,273.	
	TOTAL GAIN (LOSS) PUBLICLY TRADED SECURITIES \$ 716,022	<u>2 .</u>
OTHER ASSETS		
DESCRIPTION: DATE ACQUIRED: HOW ACQUIRED: DATE SOLD: TO WHOM SOLD: GROSS SALES PRICE: COST OR OTHER BASIS: DEPRECIATION:	BUILDINGS VARIOUS PURCHASE 4/01/2007 SAN FRANCISO STATE UNIVERSITY 66,252,854. 80,874,000. 14,621,146.	
		).
	TOTAL GAIN (LOSS) OTHER ASSETS \$ 0	) .
	TOTAL NET GAIN (LOSS) FROM NONINVENTORY SALES \$ 716,022	
STATEMENT 2 FORM 990, PART I, LINE 9 NET INCOME (LOSS) FROM	SPECIAL EVENTS	
SPECIAL EVENTS	LESS LESS NET GROSS CONTRI- GROSS DIRECT INCOME RECEIPTS BUTIONS REVENUE EXPENSES (LOSS)	
GAIN ON EXTINGUISHMENT	OF DEBT  TOTAL $\frac{4,900,501}{\$4900501}$ . $\frac{0.4,900,501}{\$4900501}$ . $\frac{0.4,900,50}{\$4,900,50}$	
STATEMENT 3 FORM 990, PART I, LINE 20 OTHER CHANGES IN NET A	SSETS OR FUND BALANCES	
PRIOR YEAR ADJUSTMENT UNREALIZED GAIN ON INVI	\$ -370,203 STMENTS 2,881,178 TOTAL \$ 2,510,975	} .

## **FEDERAL STATEMENTS**

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 2

94-1384645

STATEMENT 4 FORM 990, PART II, LINE 22B OTHER GRANTS AND ALLOCATIONS

CASH GRANTS AND ALLOCATIONS

DONEE'S NAME: DONEE'S ADDRESS:

STUDENT GRANTS

VARIOUS

AMOUNT GIVEN:

\$ 1,121,184.

TOTAL GRANTS AND ALLOCATIONS \$ 1,

1,121,184.

STATEMENT 5 FORM 990, PART II, LINE 25A COMPENSATION OF OFFICERS, DIRECTORS, ETC.

COMPENSATION RECEIVED	(A)	(B)	(C)	(D)
NAME	TOTAL	PROGRAM SERVICES	MANAGEMENT & GENERAL	FUNDRAISING
ROBERT A CORRIGAN	0.	0.	n delimentate	0.
JO VOLKERT	Õ.	ň.	Ď.	ñ.
DON W. SCOBLE	135,997.	122,397.	13,600.	ŏ.
CHARLOTTE FERRETTI	0.	0.	0.	Ŏ.
LEE BLITCH	0.	Û.	0.	Ö.
FJ CAVA	0.	0.	0.	0.
JOHN M. GEMELLO	0.	Û.	0.	0.
DAVID MEREDITH	0.	0.	0.	0.
MARTHA C. WALDA	0.	0.	0.	0.
ZEPPELIN WONG	0.	0.	0.	0.
LAWRENCE CHAN	0.	0.	0.	0,
GARY HAMMERSTROM	0.	0.	0.	0.
MICHAEL POTEPAN	0.	0.	0.	0.
JOHN F. CUMMINS	0.	0.	0.	0.
STEPHEN MARK DOBBS	0.	0.	0.	0.
GERALD WEST	0.	0.	0.	0.
RAPHAEL DIAZ	0.	0.	0.	0.
HONORABLE FRANK JORDAN	0.	0.	0.	0.
GERARDO UNGSON	0.	0.	Q.	0.
LEROY MORISHITA	0.	0.	0.	0.
PHIL KING	0.	0.	0.	0.

EMPLOYEE BENEFIT PLAN CONTRIBUTION	(A)	(B)	(C)	(D)
		PROGRAM	MANAGEMENT	
NAME	TOTAL	SERVICES	& GENERAL	FUNDRAISING
ROBERT A CORRIGAN	0.	0.	0.	0.
JO VOLKERT	0.	0.	0.	0.
DON W. SCOBLE	28,083.	25,275.	2,808.	0.
CHARLOTTE FERRETTI	0.	0.	0.	0.
LEE BLITCH	0.	0.	0.	0.
FJ CAVA	0.	0.	0.	0.
JOHN M. GEMELLO	0.	0.	0.	0.
DAVID MEREDITH	0.	0.	0.	0.
MARTHA C. WALDA	0.	0.	0.	0.
ZEPPELIN WONG	0.	0.	0.	0.
LAWRENCE CHAN	0.	0.	0.	Ô.
GARY HAMMERSTROM	0.	0.	Ō.	O.

135,997.\$

122,397.\$

13,600.\$

0.

TOTAL \$

## FEDERAL STATEMENTS

PAGE 3

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

94-1384645

STATEMENT 5 (CONTINUED)	
FORM 990, PART II, LINE 25Å	
COMPENSATION OF OFFICERS, DIRECTORS, ET	C,

MICHAEL POTEPAN JOHN F. CUMMINS STEPHEN MARK DOBBS GERALD WEST RAPHAEL DIAZ HONORABLE FRANK JORDAN GERARDO UNGSON	0. 0. 0. 0. 0.	0. 0. 0. 0. 0.	0. 0. 0. 0. 0.	0. 0. 0. 0.
	0.	0.	0.	0.
	0.	0.	0.	0.
	0.	0.	0.	0.

TOTAL \$ 28,083.\$ 25,275.\$ 2,808.\$ 0.

EXPENSE ACCT. & OTHER ALLOWANCES	(A)	(B)	(C)	(D)
NAME	TOTAL	PROGRAM SERVICES	MANAGEMENT & GENERAL	FUNDRAISING
ROBERT A CORRIGAN	0.	0.	0.	0.
JO VOLKERT	0.	0.	0.	0.
DON W. SCOBLE	0.	0.	0.	0.
CHARLOTTE FERRETTI	0.	0.	0.	0.
LEE BLITCH	0.	0.	0.	0.
FJ CAVA	0.	0.	0.	0.
JOHN M. GEMELLO	0.	0.	0.	0.
DAVID MEREDITH	0.	0.	0.	0.
MARTHA C. WALDA	0.	0.	0.	0.
ZEPPELIN WONG	0.	0.	0.	0.
LAWRENCE CHAN	0.	0.	0.	0.
GARY HAMMERSTROM	0.	0.	0.	0.
MICHAEL POTEPAN	0.	0.	0.	0.
JOHN F. CUMMINS	Ō.	Õ.	Ô.	Õ.
STEPHEN MARK DOBBS	ŏ.	Õ.	Ŏ.	ŏ.
GERALD WEST	Õ.	Ŏ.	ő.	ŏ.
RAPHAEL DIAZ	0.	ő.	ŏ.	ŏ.
HONORABLE FRANK JORDAN	0.	0.	0.	ő.
GERARDO UNGSON	Ŏ.	0.	0.	0.
	n,	0.		0.
LEROY MORISHITA	0.		0.	
PHIL KING	0.	0.	0.	0.
TOTAL \$	0.\$	0.\$	0.\$	0.

#### STATEMENT 6 FORM 990, PART II, LINE 43 OTHER EXPENSES

	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) FUNDRAISING
ADMIN. EXP. PAID TO SFSU ADVERTISING BOOK/SUBSCRIPTIONS CONSULTANTS HONORARIA AND SPEAKER FEES HOSPITALITY INSURANCE EXPENSE INVESTMENT AND BANK CHARGES	396,515. 30,558. 13,837. 790,082. 209,168. 361,373. 283,282. 290,949.	396,515. 29,779. 13,211. 450,483. 209,168. 331,740. 257,296. 4,623.	779. 626. 339,599. 29,633. 25,986. 286,326.	

### FEDERAL STATEMENTS

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 4

94-1384645

STATEMENT 6 (CONTINUED) FORM 990, PART II, LINE 43 OTHER EXPENSES

	(A)	(B) PROGRAM	(C) MANAGEMENT	(D)
	TOTAL	SERVICES	& GENERAL	<u>FUNDRAISING</u>
MEMBERSHIP FEES MISCELLANEOUS OFFICIAL FUNCTIONS OTHER EXPENSES PAYROLL SERVICES PROGRAM RELATED INDIRECT COSTS REAL ESTATE TAXES SOFTWARE EXP. SUB-CONTRACT SERVICES	17,645. 210,729. 95,132. 529,176. 593. 450,182. 72,348. 17,158. 103,609.	13,474. 66,314. 87,507. 292,913. 450,182. 72,348. 400. 58,776.	4,171. 144,415. 7,625. 236,263. 593. 16,758. 44,833.	\$ 0
TOTA	AL \$ 3,872,336.	\$ 2,734,729.	\$ 1,137,607.	<u>\$</u> 0.

#### STATEMENT 7 FORM 990 , PART III ORGANIZATION'S PRIMARY EXEMPT PURPOSE

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE, SERVES AS AN AUXILIARY ORGANIZATION OF SAN FRANCISCO STATE UNIVERSITY (THE UNIVERSITY). THE CORPORATION WAS ESTABLISHED IN 1946 FOR THE PURPOSE OF PROMOTING AND ASSISTING THE UNIVERSITY THROUGH THE ADMINISTRATION OF EDUCATIONAL PROJECTS AND COMMUNITY OUTREACH. THE CORPORATION ASSISTS FACULTY IN ATTRACTING FUNDS FROM OUTSIDE SPONSORS, AND THEN ADMINISTERING THE PROJECTS THAT THE FUNDS ARE INTENDED TO SUPPORT.

ON A SELF-SPONSORED BASIS, THE CORPORATION PROVIDES LOGISTICAL SERVICES TO UNIVERSITY FACULTY IN WRITING, EDITING, AND PUBLISHING OF PROJECT PROPOSALS; IDENTIFYING AND PROVIDING INFORMATION ON POTENTIAL SPONSORS, NEGOTIATING, CONTRACT WRITING, CONTRACT ANALYSIS AND ADMINISTRATION, LEGAL, PERSONNEL, PAYROLL, ACCOUNTING, FISCAL REPORTING, AUDITING, INSURANCE, LEASE WRITING, PURCHASING, EQUIPMENT MAINTENANCE AND OTHER SERVICES FOR PROJECTS FUNDED BY OUTSIDE SPONSORS.

#### STATEMENT 8 FORM 990, PART IV, LINE 54A INVESTMENTS - PUBLICLY TRADED SECURITIES

CORPORATE STOCKS	VALUATION METHOD AMOUNT	
EQUITY SECURITIES	MARKET VALUE \$ 23,834,1	.08
	TOTAL \$ 23,834,1	80.
CORPORATE BONDS	VALUATION METHOD AMOUNT	
COPORATE DEBT SECURITIES	MARKET VALUE 4,234,3	22.
	TOTAL \$ 4,234,3	322.

## **FEDERAL STATEMENTS**

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 5

94-1384645

STATEMENT 8 (CONTINUED) FORM 990, PART IV, LINE 54A INVESTMENTS - PUBLICLY TRADED SECURITIES

OTHER PUBLICLY TRADED SECURITIES	VALUATION <u>METHOD</u> AMOUNT
BROKER MONEY MARKET FUND MORTGAGE BACKED SECURITIES	MARKET VALUE \$ 3,364,006. MARKET VALUE 2,404,083.
	TOTAL \$ 5,768,089.
U.S. GOVERNMENT OBLIGATIONS	VALUATION METHOD AMOUNT
TREASURY SECURITIES	MARKET VALUE 10,346,344.
	TOTAL \$ 10,346,344.
STATE AND MUNICIPAL OBLIGATIONS	VALUATION METHOD AMOUNT
MUNICIPAL BONDS	MARKET VALUE 875,000.
	TOTAL \$ 875,000.
	PUBLICLY TRADED SECURITIES \$ 45,057,935.
STATEMENT 9 FORM 990, PART IV, LINE 54B INVESTMENTS - OTHER SECURITIES	
OTHER SECURITIES	VALUATION METHOD AMOUNT
LOCAL AGENCY INVESTMENT FUND	MARKET VALUE \$ 753,826.
	TOTAL \$ 753,826.
STATEMENT 10 FORM 990, PART IV, LINE 57 LAND, BUILDINGS, AND EQUIPMENT	
CATEGORY	ACCUM. BOOK BASIS DEPREC. VALUE
	DITO TO DIT MOO! TILDOL

## FEDERAL STATEMENTS

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 6 94-1384645

STATEMENT 10 (CONTINUED) FORM 990, PART IV, LINE 57 LAND, BUILDINGS, AND EQUIPMENT

CATEGORY			BASIS		ACCUM. DEPREC.		BOOK VALUE
MISCELLANEOUS (Buildings sold during the year )	TOTAL	\$ \$	-80874000. 5,299,785.	\$ \$	-14621146. 2,331,253.	\$ \$	-66252854. 2,968,532.

#### STATEMENT 11 FORM 990, PART V-A LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN- SATION	CONTRI- BUTION TO EBP & DC	ACCOUNT/
ROBERT A CORRIGAN P.O. BOX 320160 SAN FRANCISCO, CA 94132	CHAIRMAN 4	\$ 0.	\$ 0.	\$ 0.
JO VOLKERT P.O. BOX 320160 SAN FRANCISCO, CA 94132	VICE CHAIR 4	0.	0.	0.
DON W. SCOBLE P.O. BOX 320160 SAN FRANCISCO, CA 94132	EXEC. DIRECTOR 40	135,997.	28,083.	0.
CHARLOTTE FERRETTI P.O. BOX 320160 SAN FRANCISCO, CA 94132	SECRETARY 4	0.	0.	0.
LEE BLITCH P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
FJ CAVA P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
JOHN M. GEMELLO P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
DAVID MEREDITH P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
MARTHA C. WALDA P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.

## FEDERAL STATEMENTS

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 7 94-1384645

STATEMENT 11 (CONTINUED) FORM 990, PART V-A LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED	COMPEN- SATION	CONTRI- BUTION TO EBP & DC	EXPENSE ACCOUNT/ OTHER
ZEPPELIN WONG P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR \$	0.	\$ 0.	\$ 0.
LAWRENCE CHAN P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
GARY HAMMERSTROM P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
MICHAEL POTEPAN P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
JOHN F. CUMMINS P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
STEPHEN MARK DOBBS P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
GERALD WEST P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
RAPHAEL DIAZ P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
HONORABLE FRANK JORDAN P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
GERARDO UNGSON P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
LEROY MORISHITA P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
PHIL KING P.O. BOX 320160 SAN FRANCISCO, CA 94132	DIRECTOR 4	0.	0.	0.
	TOTAL §	135,997.	<u>\$ 28,083.</u>	<u>\$ 0.</u>

### FEDERAL STATEMENTS

THE UNIVERSITY CORPORATION. SAN FRANCISCO STATE

PAGE 8

94-1384645

**STATEMENT 12 FORM 990, PART V-A, LINE 75C** INDIVIDUALS COMPENSATION BY RELATED ORGANIZATIONS

ROBERT A. CORRIGAN

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

93-1137427

RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 271,590.

BENEFIT PLAN CONTRIBUTIONS:

\$ 76,045. \$ 0.

**EXPENSE ACCOUNT:** 

COMPENSATION ARRANGEMENT:

GERARDO UNGSON

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

FEIN:

FEIN:

RELATIONSHIP EXPLANATION:

93-1137247 THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 141,408.

BENEFIT PLAN CONTRIBUTIONS:

\$ 39,594.

0.

EXPENSE ACCOUNT:

COMPENSATION ARRANGEMENT:

RAPHAEL DIAZ

FEIN:

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

93-1137247

RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

BENEFIT PLAN CONTRIBUTIONS:

\$ 140,568. \$ 39,359.

**EXPENSE ACCOUNT:** 

\$ 0.

COMPENSATION ARRANGEMENT:

DAVID MEREDITH

RELATED ORGANIZATION:

SAN FRANCISOC STATE UNIVERSITY

93-1137247

FEIN: RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 88,044.

BENEFIT PLAN CONTRIBUTIONS:

\$ 24,652.

**EXPENSE ACCOUNT:** 

\$ 0.

COMPENSATION ARRANGEMENT:

PHIL KING

RELATED ORGANIZATION:

SAN FANCISCO STATE UNIVERSITY

93-1137427

FEIN: RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 78,288.

BENEFIT PLAN CONTRIBUTIONS:

EXPENSE ACCOUNT:

\$ 21,921. \$ 0.

COMPENSATION ARRANGEMENT:

CHARLOTTE FERRETTI

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

### FEDERAL STATEMENTS

THE UNIVERSITY CORPORATION. SAN FRANCISCO STATE

PAGE 9 94-1384645

STATEMENT 12 (CONTINUED) FORM 990, PART V-A, LINE 75C INDIVIDUALS COMPENSATION BY RELATED ORGANIZATIONS

FEIN:

93-1137247

RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 138,612.

BENEFIT PLAN CONTRIBUTIONS:

\$ 38,811. \$ 0.

EXPENSE ACCOUNT:

COMPENSATION ARRANGEMENT:

MICHAEL POTEPAN

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNVERSITY

FEIN:

93-1137427

RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 77,208.

BENEFIT PLAN CONTRIBUTIONS:

\$ 21,618.

**EXPENSE ACCOUNT:** 

\$ 0.

COMPENSATION ARRANGEMENT:

JOHN GEMELLO

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

FEIN:

93-1137427

RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 208,620. \$ 58,414.

BENEFIT PLAN CONTRIBUTIONS:

\$ 0.

EXPENSE ACCOUNT: COMPENSATION ARRANGEMENT:

JO VOKERT

RELATED ORGANIZATION:

SAN FANCISCO STATE UNIVERSITY

FEIN:

RELATIONSHIP EXPLANATION:

93-1137427

COMPENSATION PAID:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

BENEFIT PLAN CONTRIBUTIONS:

\$ 150,000.

EXPENSE ACCOUNT:

\$ 42,000. \$ 0.

COMPENSATION ARRANGEMENT:

LEROY MORISHITA

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

FEIN:

RELATIONSHIP EXPLANATION:

93-1137427 THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 208,620. 58,414.

BENEFIT PLAN CONTRIBUTIONS:

\$ 0.

COMPENSATION ARRANGEMENT:

**EXPENSE ACCOUNT:** 

RELATED ORGANIZATION:

SAN FRANCISCO STATE UNIVERSITY

FEIN:

LEE BLITCH

93-1137427

RELATIONSHIP EXPLANATION:

THE UNIVERSITY IS SUPPORTED BY THE CORPORATION.

COMPENSATION PAID:

\$ 225,000.

### **FEDERAL STATEMENTS**

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

PAGE 10

94-1384645

STATEMENT 12 (CONTINUED)
FORM 990, PART V-A, LINE 75C
INDIVIDUALS COMPENSATION BY RELATED ORGANIZATIONS

BENEFIT PLAN CONTRIBUTIONS:

\$ 63,000.

**EXPENSE ACCOUNT:** 

\$ 0.

COMPENSATION ARRANGEMENT:

## STATEMENT 13 FORM 990, PART VIII RELATIONSHIP OF ACTIVITIES TO THE ACCOMPLISHMENT OF EXEMPT PURPOSES

LINE # EXPLANATION OF ACTIVITIES

93A CAMPUS PROGRAM REVENUE IS FROM A VARIETY OF SAN FRANCISCO STATE UNIVERSITY RELATED PROGRAMS SUCH AS WORKSHOPS, INSTITUTES, AND CONFERENCES SPONSORED BY THE CORPORATION TO PROVIDE AUXILIARY SUPPORT TO SAN FRANCISCO STATE UNIVERSITY.

93B RENTAL INCOME FROM UNIVERSITY PARK AND THE VILLAGE WAS FROM STUDENTS, STAFF AND FACULTY OF SAN FRANCISCO STATE UNIVERSITY.

#### STATEMENT 14 SCHEDULE A, PART I COMPENSATION OF FIVE HIGHEST PAID EMPLOYEES

NAME AND ADDRESS	TITLE & AVERAGE HOURS WORKED	COMPEN- SATION	CONTRIBUT. EBP & DC	EXPENSE ACCOUNT
JOHN ROGERS 1600 HOLLOWAY AVENUE SAN FRANCISCO, CA 94132	ASS. PRGM. DRCT 40	89,875.	39,455.	0.
ANTHONY VICTORIA 1600 HOLLOWAY AVENUE SAN FRANCISCO, CA 94132	DIRCT. OF ADMIN 40	81,900.	40,049.	0.
LEONARDO VALLE 1600 HOLLOWAY AVENUE SAN FRANCISCO, CA 94132	DIRCT. OF FINA.	81,488.	39,848.	0.
RAYMOND GROTT 1600 HOLLOWAY AVENUE SAN FRANCISCO, CA 94132	PRGM. DIRCT. 40	66,336.	29,121.	0.
DIANE GODARD 1600 HOLLOWAY AVENUE SAN FRANCISCO, CA 94132	SR. RSCH. ASS. 40	65,673.	28,831.	0.
	TOTAL 3	\$ 385,272.	\$ 177,304.	0.

## **FEDERAL STATEMENTS**

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

**PAGE 11** 

94-1384645

# STATEMENT 15 SCHEDULE A, PART II-A COMPENSATION OF FIVE HIGHEST PAID PROFESSIONAL SERVICE CONTRACTORS

NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
MOSS ADAMS LLP ONE CALIFORNIA STREET 4TH FLOOR SAN FRANCISCO, CA 94111	AUDIT	214,677.
ACCOUNTEMPS FILE 73484, P.O. BOX 60000 SAN FRANCISCO, CA 94160	ACCOUNTING	153,417.
PROJECT & DATA MANAGEMENT GROUP 501 CRESCENT WAY, SUITE 5401 SAN FRANCISCO, CA 94134	ACCOUNTING	64,725.
SFSU ACCOUNTING OFFICE 1600 HOLLOWAY AVENUE SAN FRANCISCO, CA 94132	ACCOUNTING	334,722.
GLOBAL POLICY GROUP 1101 PENNSYLVANIA AVENUE NW, 7TH F. WASHINGTON, DC 20004	CONSULTING	90,000.
	тот	AL \$ 857,541.

STATEMENT 16
SCH A, PART II-A
PROFESSIONAL SERVICES CONTRACTOR COMPENSATION EXPLANATION

MOSS ADAMS LLP FINANCIAL AUDIT SERVICE

ACCOUNTEMPS

ACCOUNTING PERSONNEL CONTRACT SERVICE

PROJECT & DATA MANAGEMENT GROUP ACCOUNTING PERSONNEL CONTRACT SERVICE

SFSU ACCOUNTING OFFICE
PROGRAM RELATED ADMINISTRATIVE EXPENSES

GLOBAL POLICY GROUP CONSULTING SERVICE - FUND RAISING

## **FEDERAL STATEMENTS**

**PAGE 12** 

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

94-1384645

STATEMENT 18 SCHEDULE A, PART III, LINE 3A QUALIFICATIONS OF RECIPIENTS RECEIVING GRANTS OR LOANS

SCHOLARSHIP DISBURSEMENTS ARE REQUESTED BY THE UNIVERSITY BY SUBMITTING A SCHOLARSHIP AWARD REQUEST TO THE CORPORATION WITH THE STUDENTS INFORMATION AND THE AMOUNT REQUESTED. THE REQUEST FORM IS SIGNED BY AUTHORIZED UNIVERSITY STAFF AND APPROVED FOR ALLOWABILITY BY THE CORPORATION. THE GRANT RECIPIENT IS NOT DETERMINED BY THE CORPORATION.

STATEMENT 19
SCHEDULE A, PART VI-B, LINE I
DESCRIPTIONS OF THE LOBBYING ACTIVITIES

CONTRIBUTION TO CALIFORNIANS FOR HIGHER EDUCATIONS - YES ON 1D.

## FEDERAL SUPPLEMENTAL INFORMATION

PAGE 1

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

94-1384645

STATEMENT 20 FORM 990, PART II, LINE 42 DEPRECIATION

CATEGORY	COST	MTHD/LIFE	DEPR EXP.	ACCUM DEPR	
EQUIPMENT LEASEHOLD IMPROVEMENTS BUILDING (SOLD DURING THE YEAR)	\$ 2,811,822 2,487,963 80,874,000	SL/VAR SL/VAR SL/VAR	\$ 58,405 117,436 2,592,712	\$ 2,123,819 207,434	
	*** *** *** ** ** ** ** ** ** ** **				
TOTAL	\$ 86,173,785 ========		\$ 2,768,553	\$ 2,331,253	

DEPRECIATION IS COMPUTED USING THE STRAIGHT-LINE METHOD OVER THE ESTIMATED USEFUL LIVES OF ASSETS, WHICH RANGE FROM FIVE TO TEN YEARS FOR PERSONAL PROPERTY, AND 10 TO 30 YEARS FOR BUILDINGS AND RELATED IMPROVEMENTS.

## FEDERAL SUPPLEMENTAL INFORMATION

THE UNIVERSITY CORPORATION, SAN FRANCISCO STATE

94-1384645

PAGE 2

FOOTNOTE - GENERAL STATEMENT ABOUT THE CORPORATION

THE ORGANIZATION DOES NOT INCUR FUNDRAISING EXPENSES, DOES NOT SOLICIT CONTRIBUTIONS AND DOES NOT WRITE GRANT REQUESTS. THE ORGANIZATION ACTS AS THE FISCAL MANAGER FOR OTHER ENTITIES WITHIN THE UNIVERSITY'S OFFICE OF UNIVERSITY DEVELOPMENT. FUNDS ARE SUBSEQUENTLY TRANSFERRED TO THE ORGANIZATION FOR MANAGEMENT.

SCHOLARSHIP DISBURSEMENTS REPORTED ON PART II, LINE 22 ARE REQUESTED BY THE UNIVERSITY BY SUBMITTING A SCHOLARSHIP AWARD REQUEST TO THE ORGANIZATION WITH THE STUDENTS INFORMATION AND THE AMOUNT REQUESTED. THE REQUEST FORM IS SIGNED BY AUTHORIZED UNIVERSITY STAFF AND APPROVED FOR ALLOWABILITY BY THE FOUNDATION. THE GRANT RECIPIENT IS NOT DETERMINED BY THE FOUNDATION.

27	y ,	
Form 8868	(Rev 4-2007)	Page 2
• If you	are filing for an Additional (not automatic) 3-Month Extension, complete only Part II and check t	
	complete Part II if you have already been granted an automatic 3-month extension on a previou	
	are filing for an Automatic 3-Month Extension, complete only Part I (on page 1).	
Part II	Additional (not automatic) 3-Month Extension of Time. You must file original	and one copy.
	Name of Exempt Organization	Employer identification number
Type or	THE UNIVERSITY CORPORATION,	
print	SAN FRANCISCO STATE	94-1384645
File by the	Number, street, and room or suite number. If a P.O. box, see instructions.	For IRS use only
extended due date for	1.000 HOLLOHAY AVENUE ADV 050	
filing the return. See	1600 HOLLOWAY AVENUE, ADM 350	
instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
Charlet	SAN FRANCISCO, CA 94132	
X Form 9	e of return to be filed (File a separate application for each return):	
Form 9		Form 6069
Form 9	H (1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	Form 8870
-	Tomi see that and and all assets	
	not complete Part II if you were not already granted an automatic 3-month extension on a previous	ously filed Form 8868.
	oks are in care of. ► LARRY J. WARE, COO/CFO one No. ► 415-338-2599  FAX No. ►	
		. П
• If this i	rganization does not have an office or place of business in the United States, check this box	· · · · · · · · · · · · · · · · · · ·
whole grou	s for a Group Return, enter the organization's four digit Group Exemption Number (GEN).  p, check this box    in and attach a list with the group is the group in the group in the group in the group is the group in the group in the group in the group is the group in the group in the group in the group in the group is the group in the grou	. If this is for the
members t	he extension is for.	in the names and EINs of all
	uest an additional 3-month extension of time until 5/15 , 20 08.	
5 For c	alendar year, or other tax year beginning _ 7/01, 20_06 , and ending _	6/20 20 07
6 If this	stax year is for less than 12 months, check reason: Initial return Final return	0/30, 20_0/.
	in detail why you need the extension. TAXPAYER RESPECTFULLY REQUESTS ADI	Change in accounting period
	HER INFORMATION NECESSARY TO FILE A COMPLETE AND ACCURATE TA	
	THE THEORY THE HELDS STATE TO THE A CONTINUE AND ACCORDING TA	KETOKN.
8a If this	application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any	
nonre	fundable credits. See instructions	
b If this	s application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tents made. Include any prior year overpayment allowed as a credit and any amount paid previou	d tax
with {	Form 8868	Siy 8b\$
c Balar	nce Due. Subtract line 8b from line 8a. Include your payment with this form or if required depos	ıt I
with I	- ID coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instru	8c \$
100 B 100 C	Signature and Verification	
correct, and co	s of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my kn implete, and that I am authorized to prepare this form.	owledge and belief, it is true,
Signature	Title ► COO, CFO	Date ►
	Notice to Applicant. (To be Completed by the IRS)	
We h	nave approved this application. Please attach this form to the organization's return.	
We h	tave not approved this application. However, we have granted a 10-day grace period from the late date of the organization's return (including any prior extensions). This grace period is considered ions otherwise required to be made on a timely filed return. Please attach this form to the organizations.	er of the date shown below or the
elect	ions otherwise required to be made on a timely filed return. Please attach this form to the organization	to be a valid extension of time for zation's return.
I I We h	lave not approved this application. After considering the reasons stated in item 7, we cannot gran	it your request for an extension of
	to file. We are not granting a 10-day grace period.	
We d	annot consider this application because it was filed after the extended due date of the return for	which an extension was requested.
Othe	r	
Director	Ву:	
	Adding Addings Established Line	Date
address dif	<b>lailing Address.</b> Enter the address if you want the copy of this application for an additional 3-mor ferent than the one entered above.	nth extension returned to an
2007 May 1 15 10 10 7 10 7 10 1	Name	
	PKF, CERTIFIED PUBLIC ACCOUNTANTS, APC	
	Number and street (include suite, room, or apartment number) or a P.O. box number	
print	425 CALIFORNIA ST. #1600	
	City or town, province or state, and country (including postal or ZIP code)	
	SAN FRANCISCO, CA 94104	
	1	

## Form **8868** (Rev April 2007)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

<ul><li>If you are</li></ul>	filing for an Automatic 3-Month	Extension, comp	lete only Part I and	check this box .			<b>&gt;</b> X
<ul><li>If you are</li></ul>	filing for an Additional (not aut	omatic) 3-Month E	xtension, complete	only Part II (on	page 2 of this	s form).	
	<i>plete Part II unless</i> you have alre					iled Form 8868.	
Part I	Automatic 3-Month Extens	sion of Time. O	nly submit origir	ial (no copies	needed).		
Section 501(c) Lonly	corporations required to file Form 9	90-T and requesting	an automatic 6-month	extension — chec	k this box and	complete Part	▶ □
All other corp income tax re	porations (including 1120-C filers eturns.	), partnerships, RE	EMICS, and trusts m	ust use Form 70	104 to request	an extension of	time to file
returns noted (1) you want consolidated	ling (e-file). Generally, you can e i below (6 months for section 50 the additional (not automatic) 3- Form 990-T. Instead, you must s ng of this form, visit www.irs.gov	I(c) corporations re month extension of submit the fully corp	equired to file Form ir (2) you file Forms innleted and signed	990-T). Howeve 990-BL, 6069, o page 2 (Part II)	r, you cannot ir 8870, group	file Form 8868 e	electronically if
<b></b>	Name of Exempt Organization				***************************************	Employer identificat	ion number
Type or THE UNIVERSITY CORP		RATION,					_
SAN FRANCISCO STATE  Tile by the Number, street, and room or suite number. If a P.O. box, see instructions.					94-1384645		
due date for filing your	1600 HOLLOWAY AVENUE		ettyns.				
return. See instructions.	City, town or post office, state, and ZIP co		, see instructions.				
	SAN FRANCISCO, CA 94	132					
X   Form 990	of return to be filed (file a separa ) O-BL O-EZ	te application for e Form 990-T (co Form 990-T (see			Form 472 Form 522 Form 606 Form 887	7 9	
Telephone  If the orga  If this is for check this	are in the care of . ► LARRY Communication does not have an office or a Group Return, enter the orgonomy ► If it is for part of the sion will cover.	e or place of busing anization's four dig	FAX No. ► ess in the United Sta pit Group Exemption	Number (GEN)	. If :	this is for the wh	iole group,
until _ The exte	st an automatic 3-month (6 mont 5/15 , 20 08 , to file ension is for the organization's recalendar year 20 or tax year beginning 7/01	the exempt organ eturn for: , 20 <u>06</u> , a	nd ending _ <u>6/3</u>	organization na	amed above.		
	ex year is for less than 12 month		Initial return	Final retu		nange in account	ing period
nonrefu	pplication is for Form 990-BL, 99 ndable credits. See instructions					3a \$	0.
<b>b</b> If this apmade, in	pplication is for Form 990-PF or nclude any prior year overpayme	990-T, enter any rent allowed as a cre	efundable credits and edit	d estimated tax	payments	3b \$	0.
See inst	Due, Subtract line 3b from line with FTD coupon or, if required, tructions		**************			3c \$	0.
Caution. If yo cayment instr	u are going to make an electron uctions.	ic fund withdrawal	with this Form 8868	, see Form 8453	-EO and Forr	n 8879-EO for	